#### 1. Introduction

The Council is committed to good corporate governance and complies with the CIPFA/SOLACE "Delivering Good Governance Framework" (2016). The Framework requires local authorities to be responsible for ensuring that:

- their business is conducted in accordance with all relevant laws and regulations
- public money is safeguarded and properly accounted for
- resources are used economically, efficiently and effectively to achieve agreed priorities which benefit local people

This statement is produced in fulfilment of the requirements under the Accounts and Audit Regulations, 2015, to prepare an annual governance statement.

# 2. The Arrangements

The Council works within the governance framework summarised in Appendix 1, and has an approved Local Code of Corporate Governance. The following details how the Council meets the requirements of the framework through the core principles, systems, policies and procedures it has in place.

#### We have the following codes and rules:

- Finance Procedure Rules
- Code of Conduct for Members
- Code of Conduct for Employees
- Anti-fraud, Bribery and Corruption Policy
- Whistleblowing Policy
- Information Governance & Risk Policy

# The City Mayor has set out a strategic vision in terms of a number of key pledges which relate to:

- Connecting Leicester
- Quality public transport
- Transforming the Waterside
- Increasing school places
- Attracting investment, jobs and skills

#### The key pledges are supported by the following key plans:

- Economic Action Plan
- Local Transport Plan
- Health and Wellbeing Strategy
- Sustainability Action Plan
- Children's Improvement Plan
- Heritage Action Plan
- Homelessness Strategy
- Air Quality Action Plan
- Flood Risk Management Strategy
- Departmental performance targets
- Budget Strategy
- Corporate Risk Management Strategy

#### We monitor:

- Delivery of the key plans and strategies
- Performance indicators, particularly in relation to children's and adult's social care
- Delivery of the Budget

#### We are transparent in our decision making through:

- Open Council & committee meetings with published minutes
- Published Executive decisions
- Scrutiny of Executive projects through committees
- Call in periods for Executive decisions
- Public engagement through consultation, representations and petitions
- Use of social media and engagement with the press and media
- Stakeholder engagement on key projects and partnership working
- Publication of Freedom of Information Act responses and transparency data

#### We are supported by:

- Democratic Services including Member and Civic Support Services, who also support member development
- An Organisational Development Team, who ensure effective development of employees

- A Communications function which includes PR, Media and Digital Media Teams
- A staff intranet and established internal communication channels, which provide guidance to staff
- Partnership working on key priorities
- An Information Assurance Team to support our data policies

### We review processes and delivery throughout the year supported by:

- Internal Audit
- External Audit
- Information Governance
- Audit and Risk Committee
- Annual review of the Local Code of Corporate Governance
- Annual review of the Assurance Framework

Additional information on many of the areas detailed above can be found on the Councils website; <u>www.leicester.gov.uk</u>

# 3. Significant Governance Issues

The Council's review of processes enables the identification of any areas of the Council's activities where there are significant weaknesses in financial controls, governance arrangements or the management of risk. Overall, from this year's work, it can be concluded that controls are operationally sound and that the Council's financial management arrangements conform to the governance requirements of the CIPFA 'Statement on the Role of the Chief Financial Officer in Local Government'.

Areas of significant risk or priorities for action have been identified and are listed below, along with an update of the issues identified last year.

#### Follow Up of Issues Identified in 2016/17

Last year, the following areas were identified as significant governance issues. The table below sets out the action that has been taken to address these issues in the current year:

Issue Identified	Action taken to date:
<b>Medium Term Financial Strategy</b> - like all local authorities, the Council's financial viability is a key concern at a time of deep funding cuts.	A balanced budget has been agreed for 2018/19, and a further round of savings is planned for 2019/20 through the spending review programme. Budget performance is closely monitored.
<b>2015 OFSTED Inspection –</b> an inspection of Services for Children in Need of Help and Protection, Children Looked After, and Care Leavers graded Leicester's children's services as inadequate.	The Council continued with their improvement plan and were re-inspected during 2017 where the authority was rated overall as Requiring Improvement, with a judgement of Good for Leadership and Management and for Adoption. As a result of the Ofsted re-inspection in 2017, the council submitted a new action plan to Ofsted and the DfE in December 2017. Ofsted have acknowledged receipt and confirmed that the action plan addressed all the issues identified.

#### Issues Identified in 2017/18

The areas of significant risk or priorities for action that have been identified are listed below:

Issue Identified	Planned Action:
<b>Medium Term Financial Strategy</b> - like all local authorities, the Council's financial viability continues to be a key concern at a time of deep funding cuts.	The strategy is updated annually, and delivery of savings continually monitored.
<b>2015 OFSTED Inspection –</b> an inspection of Services for Children in Need of Help and Protection, Children Looked After, and Care Leavers graded Leicester's children's services as inadequate. A follow up inspection took place in 2017 which rated the authority as requiring improvement.	The improvement plan introduced in 2016/17 has been updated and will continue. This will be informed by peer reviews, service plans & the Local Children's Safeguarding Board business plan.

#### 4. Conclusion

We propose over the coming year to take steps to address the above matters to further enhance our governance arrangements. We are satisfied that these steps will address the need for improvements that were identified in our review of effectiveness and will monitor their implementation and operation as part of our next annual review.

The Annual Governance Statement will be approved alongside the audited accounts in July 2018. At that time it will be signed by the City Mayor, Chief Operating Officer and Director of Finance. In this pre-audit Statement of Accounts the AGS is unsigned.

# **KEY ELEMENTS OF THE COUNCIL'S GOVERNANCE FRAMEWORK**

Key elements of the governance framework at Leicester City Council are summarised below:

Mayor, Executive and Council • Provide leadership, develop and set policy	<ul> <li>Decision making</li> <li>Decisions are recorded on the Council's website</li> <li>There is a period of grace in which decisions are open to review</li> </ul>	<ul> <li>Risk management</li> <li>Risk registers identify both operational and strategic risks</li> <li>Key risks are considered by Corporate Management Team half yearly</li> </ul>
<ul> <li>Scrutiny and review</li> <li>Scrutiny committees review Council policy and can challenge decisions</li> <li>Audit and Risk Committee approves the annual accounts and reviews policies &amp; procedures that ensure good governance of the Council.</li> <li>Approve the Internal Audit Annual Report and opinion</li> </ul>	<ul> <li>with the political leader.</li> <li>Head of Paid Service is who is responsible for a an effective corporate r</li> <li>Director of Finance is the responsible for safegua position and ensuring v</li> <li>Monitoring Officer is the Standards who is responsible and promoting high state</li> </ul>	anagement and interface ship at the Chief Operating Officer, all Council staff and leading management team (CMT) ne s.151 Officer and is arding the Council's financial